

Date: August 13, 2021

To: All McCain Distributor Partners

McCain Partner Sales Agencies McCain US Foodservice Sales

Cc: McCain Customer Solutions, Appetizer Brand Marketing, Potato Brand Marketing

From: McCain North America Sales Operations

RE: Appetizer & Potato Order Service Recovery Plan

This memo is intended as an update to the recovery plan that was communicated in June of this year.

Over the Summer months, the Foodervice Industry has continue to see a robust recovery and increased demand as consumers return to dining out and momentum continues in delivery and off-premise trips. Additionally, limited supply of raw agricultural products within the current harvest cycle and an extremely tight labor pool are placing additional constraints on near-term supply. As expected, this rapid acceleration has placed tremendous pressure on the Supply Chain.

Potato Portfolio:

For the McCain Potato portfolio, the recovery plan is consistent with prior communication as we expect a return to committed service levels with upcoming harvest and crop year transition, with Chopped & Formed products to remain on allocation through the end of the calendar year as new capacity comes on line.

Product Form	Expected Recovery
Potato: Fries	September
Potato: Spiral, Lattice, Wedge	November
Potato: Chopped & Formed	January, 2022

Appetizer Portfolio:

For the McCain Appetizers portfolio, the tight labor market is having an adverse effect on rebuilding of inventories. Additionally, a planned maintenance project at one of our largest production facilities required significantly more time than expected, extending the plant's downtime and further impacting our recovery effort.



To mitigate the impact of this as much as possible and best meet demand across the marketplace we are implementing a number of temporary changes to SKU availability to prioritize production and service against a more focused market relevant assortment.

Effective today, the product categories or <u>items listed in the attached appendix</u> will have production paused through December 2021 as we prioritize the recovery of the core assortment. Current inventory on these items will be available for order until depleted.

As of September 1, these items will be turned off in our order system, so we are requesting that you do not place these items on your orders after this date. Once we have rebuilt inventories and stabilized order fill rates, these items will be re-activated and we will communicate with you directly to resume ordering.

Product Form	Expected Recovery		
Appetizers (excl onion)	January 2022		
Onion Products	February 2022		

A McCain representative will have more information on the details of expected availability. Your partnership is important to us and we will continue to serve you as we work to accelerate recovery of our inventory positions.

We will keep you informed on our progress with updates as we work to fully rebalance supply and demand. Thank you so much for your partnership and please know that we are continuing to evaluate all opportunities to accelerate supply recovery in this moment as the industry recovers its momentum.



APPENDIX: McCain Foods Appetizer Temporary Out of Stock Item List

Product Type	Temporary O	ut of Stock Item	Substitute Item		
CHEESE					
Battered	50010109	Anchor 2-3/4" Battered Mozzarella	80008480	Golden Crisp 2-3/4" Battered	
Cheese		Cheese Sticks 6X2.5		Mozzarella Cheese Sticks 6X2 LB	
Sticks	80010445	Golden Crisp Advantage Battered	80008480	Golden Crisp 2-3/4" Battered	
		Mozzarella Sticks 6X2 LB		Mozzarella Cheese Sticks 6X2 LB	
	96110725	McCain Grabitizers Battered	80008480	Golden Crisp 2-3/4" Battered	
		Cheese Sticks 4X2.5 LB		Mozzarella Cheese Sticks 6X2 LB	
Beer Battered	70004008	Brew City Beer Battered Mozzarella			
Cheese Sticks		Cheese Sticks 6X3 LB			
Breaded	50004152	Anchor 3-1/4" Breaded Mozzarella	50006240	Anchor 3-1/4" Breaded Italian	
Cheese		Cheese Sticks 4X3 LB		Mozzarella Cheese Sticks 6X4 LB	
Sticks	50010107	Anchor 3-1/4" Breaded Italian	50006240	Anchor 3-1/4" Breaded Italian	
		Mozzarella Sticks 6X4 LB		Mozzarella Cheese Sticks 6X4 LB	
	50010105	Anchor 3-1/4" Breaded Italian	50006240	Anchor 3-1/4" Breaded Italian	
		Mozzarella Sticks 4x4 LB		Mozzarella Cheese Sticks 6X4 LB	
	80011004	Golden Crisp 3" Breaded	50006240	Anchor 3-1/4" Breaded Italian	
		Mozzarella Cheese Sticks 6X2 LB		Mozzarella Cheese Sticks 6X4 LB	
	80007260	Golden Crisp 3-1/4" Breaded Italian	50006240	Anchor 3-1/4" Breaded Italian	
		Mozzarella Sticks 6X2 LB		Mozzarella Cheese Sticks 6X4 LB	
Ovenable	50010122	Anchor 3-1/4" Breaded Italian	80003083	Golden Crisp 3-1/4" Breaded Ovenable	
Breaded Cheese Sticks		Mozzarella Cheese Sticks 6X3 LB		Mozzarella Cheese Sticks 6X2 LB	
Specialty	45010206	Anchor 4-1/2" Breaded Garlic			
Cheese		Butter Provolone Sticks 2X4 LB			
	50010129	Anchor Battered Broccoli and			
		Cheese Bites 6X2.5 LB			
	50010130	Anchor Battered Chili Pepper			
		Cheese Bites 6X2.5 LB			
	70010597	Brew City Cheddar Pints Beer			
		Battered Cheddar Cheese Curds			
		4X3 LB			
	1000000516	Brew City Mac & Jack Brew Bites			
		Beer Battered Mac & Cheese Bites			
		4X2 LB			
	80010746	Golden Crisp Battered Mac &	50010335	Anchor Battered Mac & Cheese	
		Cheese Wedges 6X3 LB		Wedges 6X3 LB	
	1000001488	Golden Crisp Breaded Jalapeño			
		Cheddar Potato Bites 4X3 LB			
	1000008727	Golden Crisp Italian Style			
		Mozzarella & Pepperoni Bites 6X2			



McCain Foods North America
One Tower Lane Oakbrook Terrace, Illinois 60181

Product Type	Temporary Ou	ut of Stock Item	Substitute I	ltem
ONIONS				
Beer	70010009	Brew City King Rings Beer Battered		
Battered		Onion Rings 4X2.5 LB		
Onion Rings	70010677	Brew City Black & Tan 5/8" Beer		
		Battered Onion Rings 6X2 LB		
Battered	80010074	Golden Crisp 1/2" Battered Onion		
Onion Rings		Rings 6X2.75 LB		
	40003495	Moore's Bakeables 1/2" Battered		
		Onion Rings 6X2.5 LB		
	80010035	Golden Crisp 1/4" Battered Skinny		
		Cut Onion Rings 4X2.75 LB		
	80010094	Golden Crisp 1/4" Battered Onion		
		Rings 4X2.5 LB		
Breaded	40010081	Moore's 3/8" Gourmet Breaded		
Onion Rings		Onion Rings 9X2 LB		
	40010031	Moore's 5/8" Breaded Steak Cut		
		Onion Rings 12X2 LB		
	40010025	Moore's 3/8" Breaded White Onion		
		Rings 12X2 LB		
Flour Coated	40010679	Moore's Flour Flip't Onion Rings		
Onion Rings		4X2.5 LB		
Preformed	96110848	Grabitizers Battered Preformed		
Onion Rings		Onion Rings 12X2 LB		
	96110849	Grabitizers Breaded Preformed		
	10010017	Onion Rings 12X2 LB		
	40010017	Moore's Breaded Preformed Onion		
	40040333	Rings 12X2 LB		
	40010233	Moore's Breaded Preformed Onion		
C : II	40040054	Rings 8X2 LB	00040053	1011 0: 0: 0:
Specialty Onions	40010051	Moore's Battered Onion Petals 9X2.5 LB	80010053	Golden Crisp Battered Onion Petals 9X2.5 LB
	1000007668	Moore's Spicy Breaded Onion	40010038	Moore's Onion Twiggs Battered Onion
		Straws 6X2 LB		Straws 9X2 LB
	40010041	Moore's Texas Toothpicks Battered		
		Jalapeño Onion Strips 9X2 LB		



McCain Foods North America
One Tower Lane Oakbrook Terrace, Illinois 60181

Product Type	Temporary Out of Stock Item		Substitute Item		
PEPPERS					
Stuffed Jalapeños	80008409	Golden Crisp Breaded Cream Cheese Stuffed Jalapeños 4X3 LB	1000008469	Anchor Poppers Breaded Original Cream Cheese Stuffed Jalapeños 4X4 L	
Ovenable Stuffed Jalapeños	30007975	Anchor Poppers Ovenable Breaded Cheddar Cheese Stuffed Jalapeños 6X2 LB	80010551	Golden Crisp Ovenable Breaded Cheddar Cheese Stuffed Jalapeños 6X2	
	80010550	Golden Crisp Ovenable Breaded Cream Cheese Stuffed Jalapeños 6X2 LB	30007962	Anchor Poppers Ovenable Breaded Cream Cheese Stuffed Jalapeños 6X2 LB	
Sliced Jalapeños	70010518	Brew City Beer Battered Jalapeño Bottle Caps Sliced Jalapeños 6X2.5 LB			
VEGETABLES					
Cauliflower	80008418	Golden Crisp Battered Cauliflower 6X2 LB	50010145	Anchor Battered Cauliflower 6X3 LB	
	50010143	Anchor Breaded Cauliflower 6X3 LB	50010145	Anchor Battered Cauliflower 6X3 LB	
Corn Nuggets	1000002784	Anchor Battered Spicy Jalapeño Cheddar Corn Nuggets 4X3 LB			
Green Beans	50010917	Anchor Battered Crispy Green Beans 4X2 LB			
Pickles	70003188	Brew City Beer Battered Spicy Pub Pickles 6X5 LB			
	50010153	Anchor Breaded Dill Pickle Spears 4X4 LB			
SPECIALTIES					
French Toast	96110844	McCain Grabitizers Battered French Toast Sticks 5X2 LB			
	1000001261	McCain Grabitizers Battered Whole Wheat French Toast Sticks 5X2 LB			
Handheld Breakfast	10310688	McCain Hash Brown Handheld Breakfast [Bacon, Egg & Cheese] 4X3.75 LB			
Ravioli	80004319	Golden Crisp Breaded Italian Cheese Ravioli 6X3 LB			